# Partnering for Healthcare Excellence – a Supply Chain Perspective

## The Supplier's Story

Wednesday, July 23<sup>rd</sup>, 2013





#### Three long term futures



## Best bet... a combination of all 3

#### **Clear Trends**

Intense reimbursement pressure

2 Mas cons

Massive provider consolidation



1

Chronic disease the primary patient demand

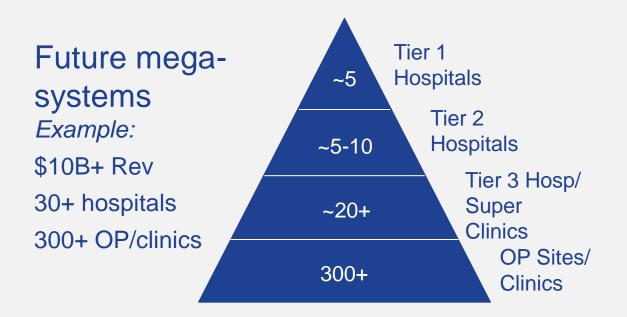


Pay for Performance

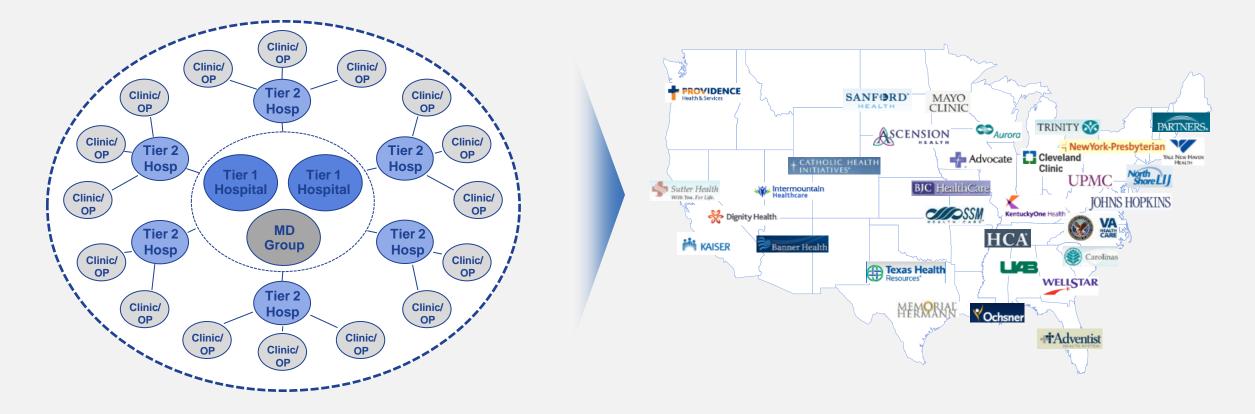
#### **Provider Dynamics**

## Massive consolidation underway

By 2020, provider market will be dominated by ~100 super-regional "mega-systems"



#### Future health systems | Winning mega-systems acquiring & deploying hub-and-spoke model



New market landscape emerging

#### What Life Might Look Like

Providers driving <u>20%+ cost-out</u> to address reimbursement pressures

In 2015:

Care area and disease focus... <u>horizontal</u> <u>connections</u> across "system of care"

Rapid IT adoption and analytical tools

Significant <u>BD activity</u> with health systems buying hospitals & MD groups

<u>New industry entrants</u>- retail models, payor-providers

~100 <u>super-regional</u> health systems dominate the industry

In 2020:

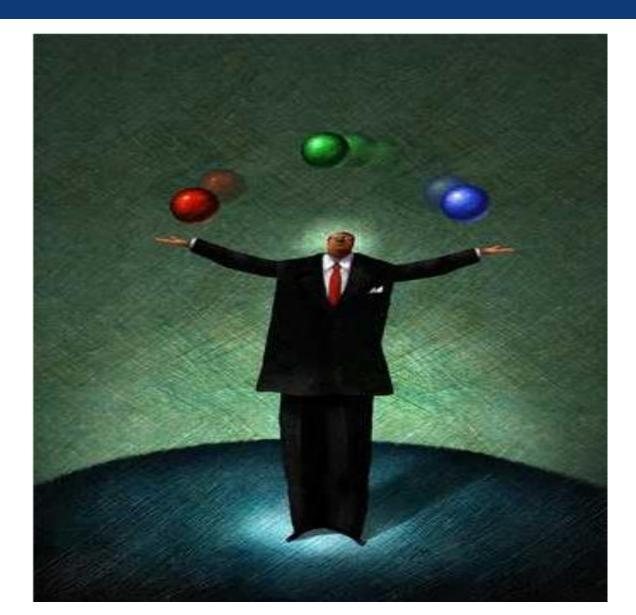
"<u>Value-based care</u>" becoming the primary payment vehicle... risk-based payments and capitation

Profit centers (Surgery, Radiology) become <u>cost</u> <u>centers</u>

Focus on "emptying" the hospital and <u>rationalizing</u> <u>capacity</u>

Analytics/population health focus

## A Better Way of Thinking | We Appreciate your Challenges



- Patient Safety & Quality
- Healthcare Reform
- Optimizing Technology Purchases
- Driving Consensus among Clinical Lobbyists
- Care for Uninsured
- FTE Challenges
- Infection Control
- Physician Relations
- Patient Satisfaction

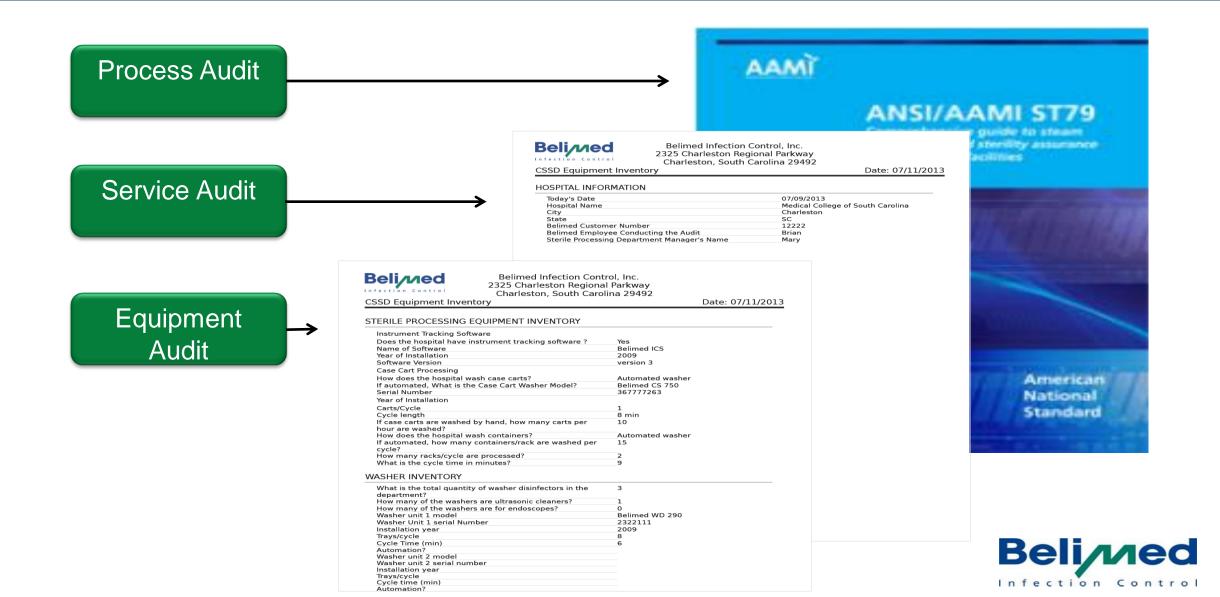
## A Better Way of Thinking | How do Suppliers Respond



## A Better Way of Thinking | Trusted Partner







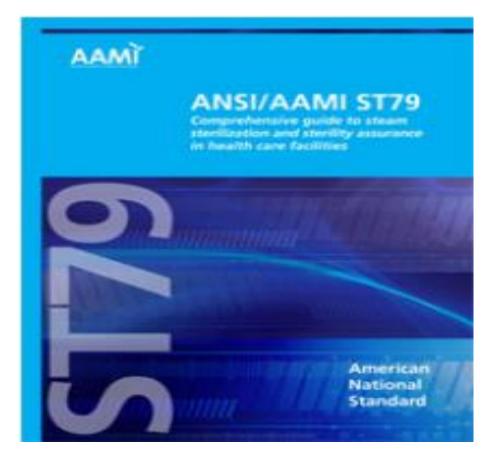
Process Audit

#### Quantitative

- JCHO Readiness
- Inventory Turn Time
- OR On-Time Starts
- Capacity vs. Throughput Requirements

#### Qualitative

Staff/Surgeon Satisfaction



#### **Beli<sub>1</sub>** Belimed Infection Control, Inc. 2325 Charleston Regional Parkway Infection Control **Service Audit** Charleston, South Carolina 29492 CSSD Equipment Inventory Date: 07/11/2013 STERILE PROCESSING EQUIPMENT INVENTORY Instrument Tracking Software Does the hospital have instrument tracking software ? Yes Name of Software Belimed ICS Year of Installation 2009 version 3 Software Version Case Cart Processing How does the hospital wash case carts? Automated washer If automated, What is the Case Cart Washer Model? Belimed CS 750 Serial Number 367777263 Year of Installation Carts/Cycle Quantitative Cycle length 8 min If case carts are washed by hand, how many carts per 10 hour are washed? How does the hospital wash containers? Automated washer If automated, how many containers/rack are washed per 15 cvcle? How many racks/cycle are processed? What is the cycle time in minutes? > % Uptime WASHER INVENTORY What is the total quantity of washer disinfectors in the з department? How many of the washers are ultrasonic cleaners? Annual Service Costs How many of the washers are for endoscopes? Washer unit 1 model Belimed WD 290 Washer Unit 1 serial Numbe 2322111 Installation year 2009 Trays/cycle 8 Cycle Time (min) 6 Automation? Washer unit 2 model Washer unit 2 serial number Qualitative Installation year Travs/cvcle Cycle time (min) Automation? Staff Satisfaction Equipment Performance

Equipment Audit

#### Quantitative

- Equipment Inventory
- Equipment Age
- Utility Consumption

#### Qualitative

Equipment Appearance

SSD Equipment Inventory	Date: 07/11/2013		
SSD Equipment inventory	Dute: 07/11/2013		
TERILE PROCESSING EQUIPMENT INVENTORY			
Instrument Tracking Software			
Does the hospital have instrument tracking software ?	Yes		
Name of Software	Belimed ICS		
Year of Installation	2009		
Software Version	version 3		
Case Cart Processing			
How does the hospital wash case carts?	Automated washer		
If automated, What is the Case Cart Washer Model?	Belimed CS 750		
Serial Number	367777263		
Year of Installation			
Carts/Cycle	1		
Cycle length	8 min		
If case carts are washed by hand, how many carts per	10		
hour are washed?			
How does the hospital wash containers?	Automated washer		
If automated, how many containers/rack are washed per cycle?	15		
How many racks/cycle are processed?	2		
What is the cycle time in minutes?	9		
What is the cycle time in minutes? /ASHER INVENTORY	9		
What is the cycle time in minutes? /ASHER INVENTORY What is the total quantity of washer disinfectors in the			
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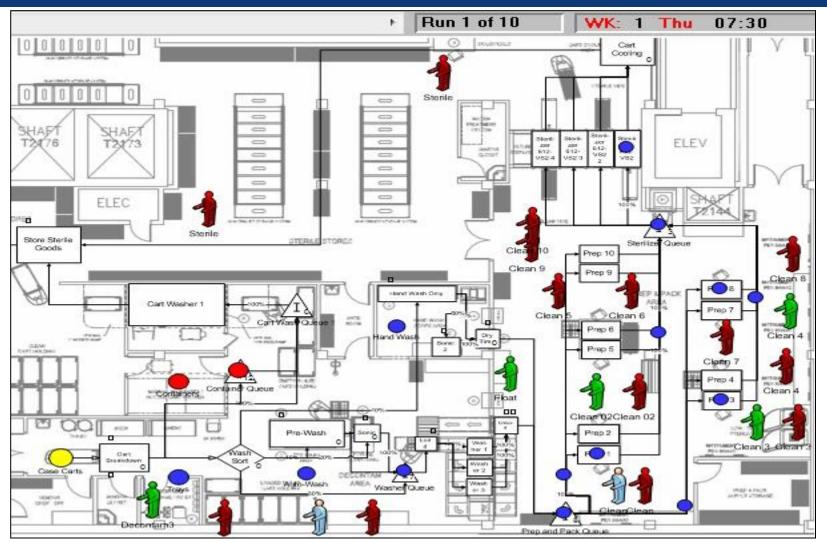
## A Better Way of Thinking | Data Driven Decision Making

#### The Future of Partnering with Belimed

- CSSD dashboards
- Organized reviews
- Transparency of performance
- Performance based incentives
- Data based decisions
- Benchmark standardization
- Prioritized Budget Allocation



## A Better Way of Thinking | Business Analytics through Simulation



Belined

Corporate PowerPoint - January 2011

#### A Better Way of Thinking | Data Driven Decisions

#### System Operational Cost Analysis

System Name:

#### Planning Information

Number of Operating Rooms Average no. cases per OR per day Average number of trays per case Average Hospital Gross Margin (Becker's)

2400
4.0
5.0
13%

#### Calculated Parameters

IDN

Trays per day washing need	48,000
Trays per day sterilizing need	48,000
Current Avg Washer Cycles/Day	8,000
Sterilizer Cycles/Day	4,800
Belimed WD290 Avg Washer Cycles/Day	5,333

#### Financial Impact

Current Average Washer Cost/Day	
Current Average Sterilizer Cost/Day	
Average Washer Utility Cost/Year	\$5,
Average Sterilizer Utility Cost/Year	\$4,
Belimed WD290 Average Washer Cost/Day	
Belimed 6012 Average Washer Cost/Day	
Belimed WD290 Average Washer Cost/Year	\$2,
Belimed 6012 Average Washer Cost/Year	\$1,
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Estimated Total Systemwide Savings w/Belimed Conversion

#### \$23,920.00 \$16,704.00 \$5,980,000.00 \$4,176,000.00 \$11,093.33 \$5,376.00 \$2,773,333.33 \$1,344,000.00

#### \$6,038,666.67

#### Required Annual Revenue Offset Revenue Generation to offset \$1 in avoided cost

Revenue Generation to offset \$1 in avoided cos Revenue Equivalent of Proposed Savings

\$7.69
\$46,451,282.05

#### Assumptions

Current Washer Cost/Cycle is AVG of nonvented 444 and Synergy loaded w/6 Trays/cycle Current Sterilizer Cost/Day reflects Steris Century 60" loaded w/10 trays/cycle Belimed WD290 reflects 9 trays/cycle Belimed 6012 reflects 10 trays/cycle

IDN EQUIPMENT DASHBOARD					E	<b>Beli/ved</b>			
<b>Remove Filters</b>		Service chines		Sort by Contracts Nea equipment Age Expiration		ment Not Contract	fecti	on Cont	rol
Customer Name	City	ST	Zip	Description	ltem	Serial Number	Equipment Age	Belimed Service Coverage	Service Alistory
Capitol Hill Medical Facility	Washington	DC	20002	Sterilizer, Vertical	606VS1	11472		Contract	
Capitol Hill Medical Facility	Washington	DC	20002	Sterilizer, Vertical	606VS1	11473		Contract	-
Capitol Hill Medical Facility	Washington	DC	20002	Kit, Washer WD250 Elect 2Dr⊠WD250 Electric Tar	r 620250E	998261002002	<b>•</b>	Contract	
Capitol Hill Medical Facility	Washington	DC	20002	Electric Steam Boiler 45kW SSE60 kg/hr 212F/100	ESV45	12381		Contract	
Capitol Hill Medical Facility	Washington		20002	Electric Steam Boiler 45kW SSE60 kg/hr 212F/100	ESV45	22222	<b></b>	Contract	
Capitol Hill Medical Facility	Washington		20002	ROS Reverse Osmosis System Ewith Deionizer	HC-2045	RO1	<b></b>	Contract	
Daly City Medical Office	Daly City		94015	Washer⊠WD250 Electric Tank Heating	620250E	998260085056		No Coverage	
Kaiser Riverside	Riverside		92505	,,,	612720	A040594E	<b></b>	Contract	<b>e</b>
Kaiser Riverside	Riverside		92505		620240	998810019026	<b>e</b>	Contract	<b>2</b>
Kaiser Riverside	Riverside		92505		620240	998810111033	2	Contract	<b>e</b>
Kaiser Riverside	Riverside	CA	92505	WD240	620240	99981.8L.021	2	Contract	<b>2</b>
Report 1305 Legend			92505	Conveyor System, Roller Complete	SM3000	R02998133311	2	Contract	-
	$\Box$		92806	Sterilizer, Vertical, 2 Door	509VS2	13125	<b></b>	WARRANTY	
Equipment Age 0-5 Years 5-1	0 Years 10	0+Years	92806	Sterilizer, Vertical D1 door/ running rails	606VS1	12659	<b></b>	WARRANTY	•
		+Calls	92806	Sterilizer, Vertical 2-Door⊠incl running rails	606VS2	12967	<b>•</b>	WARRANTY	•
*Service History - Work Orders wit			92806	Sterilizer, Vertical 2-Door Sincl running rails	606VS2	12968	<b>•</b>	WARRANTY	•
	11111051 90 0	uys	92806	Cartwasher, Automatic Door⊡CS-721 270/200 Hig		16651		WARRANTY	
Belimed Service Coverage			92806	Sterilizer, Horizontal	9615HS1	13182	•	WARRANTY	<b>2</b>
WARRANTY = Equipment under W			92806	Sterilizer, Horizontal	9615HS1	13183		WARRANTY	<b></b>
CONTRACT = Equipment under Se	rvice Contra	act							
No Coverage = Warranty andn/or	Contract has	s expired							
Not Installed = Equipment not ins	talled								
*If text is ORANGE, WARRANTY o	r CONTRACT	T will be							
expiring in the coming 90 days									

## A Better Way of Thinking | Optimizing the Value Chain





## A Better Way of Thinking | Optimizing the Value Chain





