# Extending the value proposition: Building new functions from existing competencies

Steffan Crausaz, Chief Executive





## Health as a proportion of Government expenditure

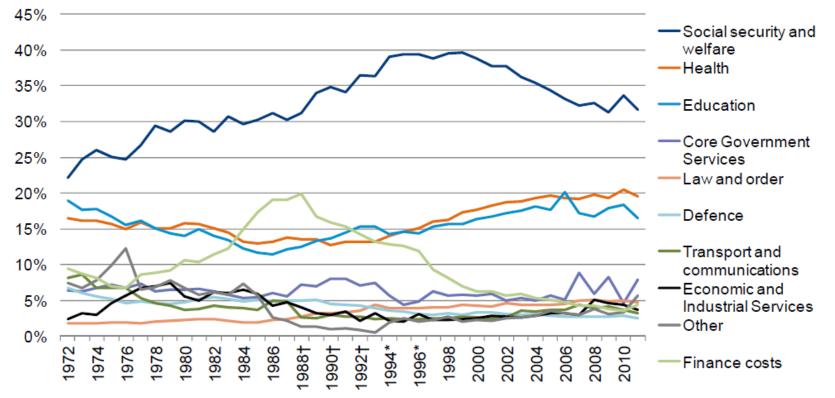


Figure 1: Core Crown expenses by sector, 1972 – 2011

Source: The Treasury





## New policy settings for cost management required

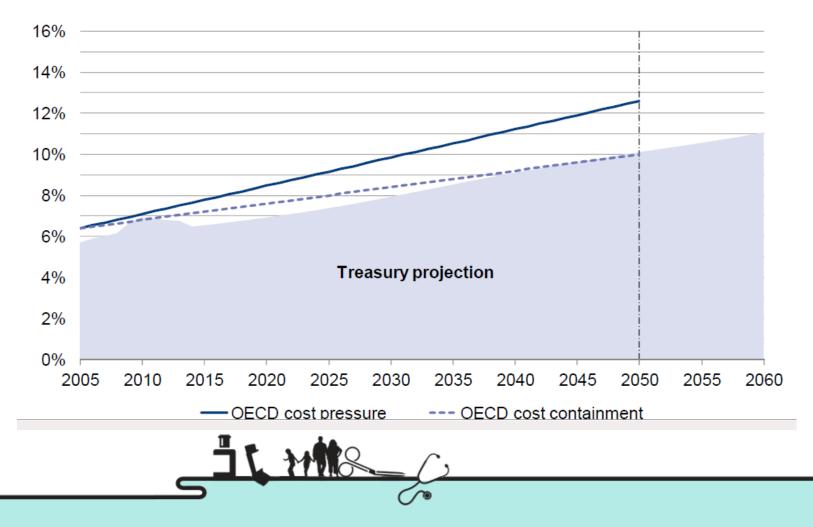
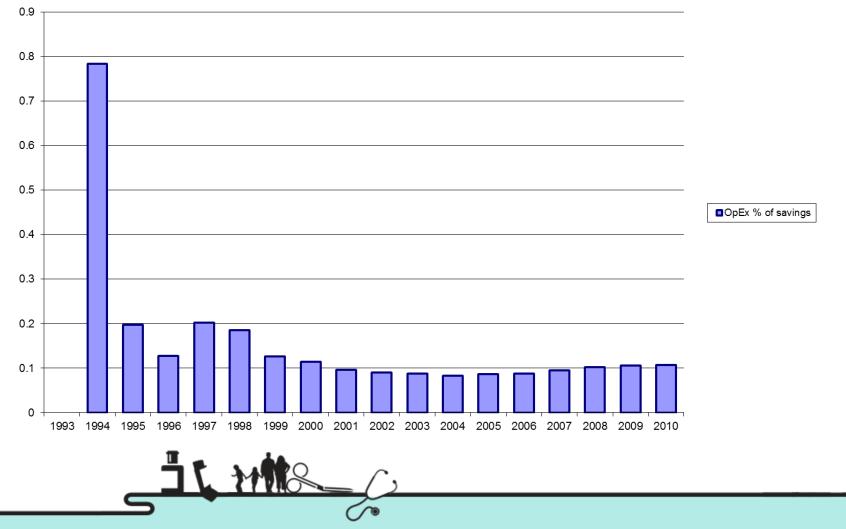


Figure 22: 2006 OECD projections for New Zealand health spending (% of GDP)



## PHARMAC long-run Rol

Cumulative OpEx as % of savings





## Increasing scope

1993 - Original brief, community pharmaceuticals

2002 - Oncology medicines

2010 - All hospital pharmaceuticals

2012 - Vaccines

2012 - Medical devices



## Components of the "PHARMAC-model"

national contracting

market share procurement

investment management

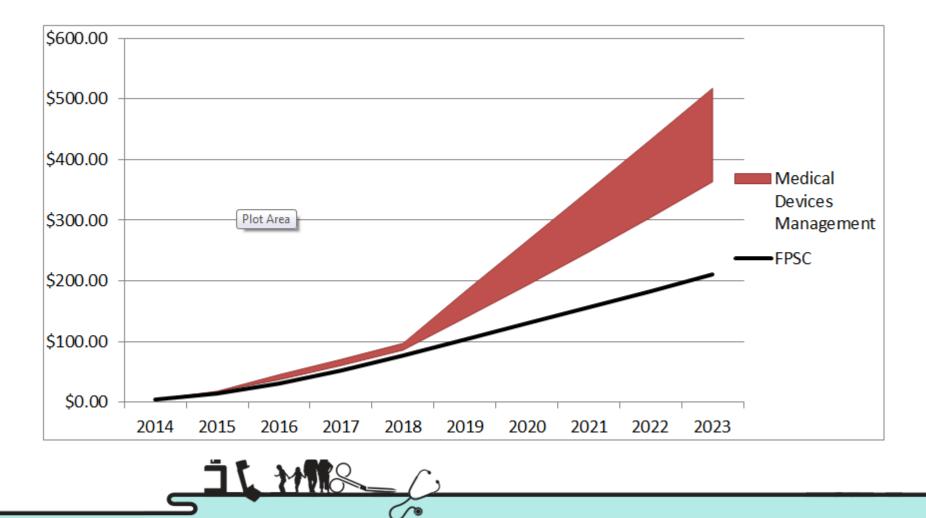
budget management

Hospital medical	Hospital medicines	Community medicines
devices		and devices, vaccines,
- wound care		hospital cancer
- disposable		medicines, haemophilia
laparoscopic trocars		treatments
- sutures		



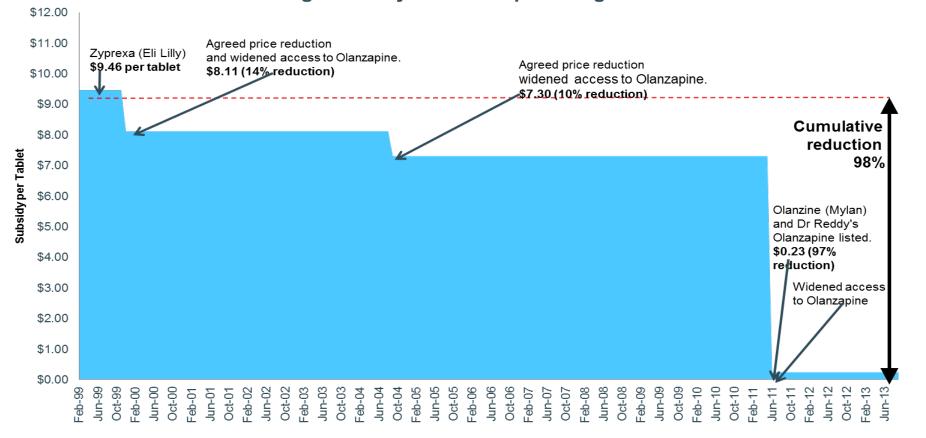


## Increasing value from "PHARMAC-model" - devices





#### Importance of substitutability Average subsidy for Olanzapine 5mg Tablet

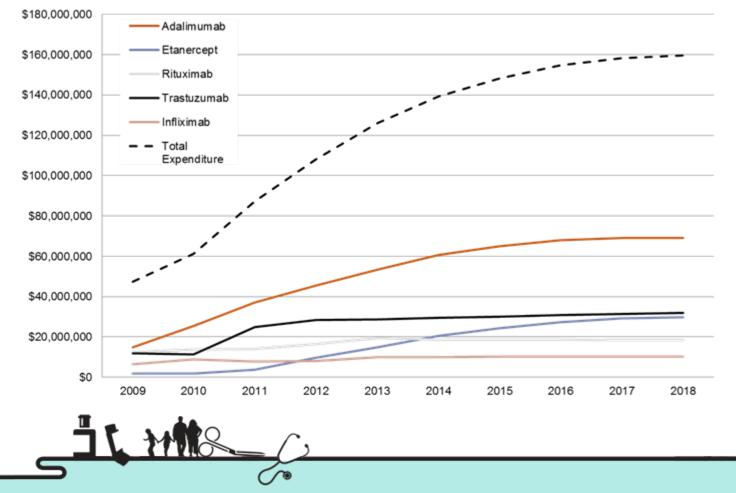






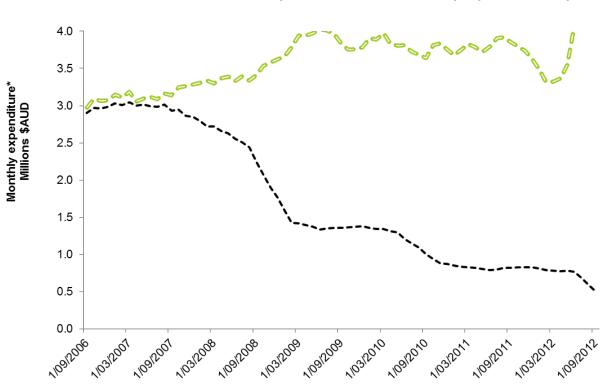
## Importance of substitutability - challenge of biologics

mAb Expenditure NZ





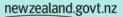
### Importance of investment management



Australian and New Zealand experience in the combined paliperidone / risperidone market

- 2mg paliperidone = 1mg risperidone, All NZ data multiplied by 5 to adjust for population differences.
- · Excludes confidential rebates. Exchange rate adjusted monthly







## Increasing scope

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# **Devices: the enablers**

### The Financial Management Information System (FMIS)

Accurate purchasing and expenditure data

### **The DHB Product Catalogue**

Unique product identification across 20 DHBs Will give effect to the Schedule of medical devices

### **Establishment work**

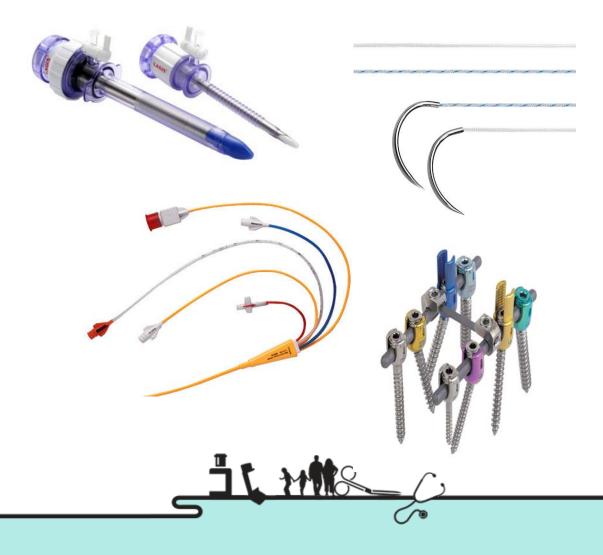
Capacity and capability Framework, rules, processes Stakeholder engagement

**National procurement projects** 



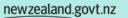


## Devices: What we're already doing





#### **Over 4000 line items**





## The initial medical devices activity

Anti-Embolism Stockings

Disposable Sterile Instruments

Hand Hygiene

Interventional Cardiology

Mechanical Compression Devices and Consumables

Orthopaedic Implants – maximisation of suite of contracts

Sterile Surgical Gloves

Sterilisation Wrap, Tray Liners and Associated Consumables

Sutures

Thermometers

Wound care 💾



## How things are tracking

\$73m in P&L benefits to the funder over last two years from \$6.3m investment

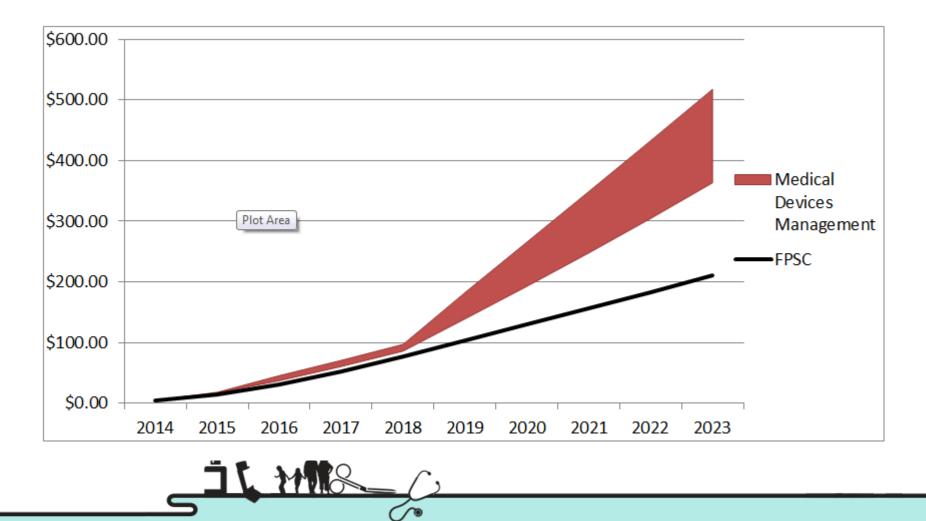
Vaccines, medicines and blood products contributing most

Devices early days – savings and opportunities in line with expectations. Infrastructure challenges.





## Benefits expected; infrastructure is important





## "PHARMAC-model"

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