



Enhancing Patient Wait Experience at Specialist Outpatient Clinics (SOCs)

Authors and Co-authors:

Kathryn Ng (Author/SHHQ), James Toi (Author/SGH), Kenice Tay (SHHQ), Charina Khoo (SGH), Isabel Yong (SHHQ), Jessica Soo (SGH), Claudia Yeo (SGH), Serene Foo (SNEC) Audrey Kon (SNEC), Nooraini Binte Jaffar (KKH), Mike Koh (SHHQ), Jean Sim (SHHQ), Ichha Oberoi (KKH). With support from pilot site leads: Loke Chui Yee (KKH), Charity Wai (SNEC) Taskforce leads: Prof Agnes Tan (SGH), Lee Chen Ee (SHHQ)

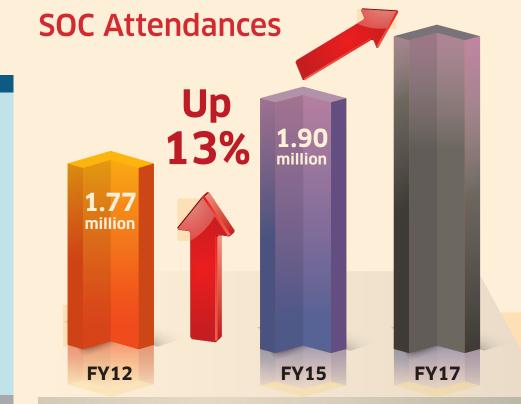
Problem



According to the MOH Patient Satisfaction Survey (PSS), an important area to improve patient satisfaction was at the 'waiting time to see a doctor at the SOC/Clinic area'.

Pressure on SOCs will continue with projected increases due to ageing population and higher subsidies.

Plus, expectations of patients and public shall continue to rise.



Concurrently, staff are overwhelmed with increasing workload.

The challenge was:

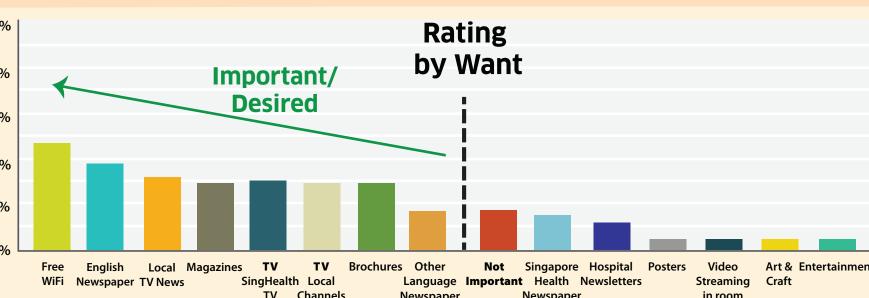
How can we improve and create a more positive patient experience whilst lightening the load of our staff?

What we did:

- A. As part of the SingHealth Specialist Outpatient Clinic (SOC) Task Force, a multi-functional cross-institutional workgroup was formed to improve patient waiting experience at SingHealth SOCs.
- B. 3 pilot sites were selected to test out initiatitves:
- SGH Autoimmunity and Rheumatology Centre (ARC)
- KKH Clinic C (O&G) & Clinic K (Paeds) • SNEC ECS Clinic (General Eye
- Clinic) C. A survey was conducted at

pilot clinics with 618 patients 209 during Apr-2015 and we found out what patients





really wanted. What patients want for a better SOC experience and how best to receive info Mobile Email Letter **After My Visit Before My Visit During My Visit** 1. Copy of my test results 1. Update on no. of patients ahead 1. Appointment reminder of me; estimated waiting time

2. Comfortable environment 2. Information on my medical 2. How to prepare for a visit in waiting area condition and what to do and what to bring 3. Keep me occupied with wifi, 3. How to prepare for next visit 3. Information about TV & magazines

Pre-Visit Guide

How to prepare for a visit and what to bring

 A harmonised Pre-Visit **Outpatient Guide was** developed and published on all 3 pilot institutions' websites since Jan-2016. The website links were then added to **Appointment Confirmation** and Reminder SMSes. This was thus implemented with no add on cost

KKH confirms appt for JANE TAN is confirmed on MON/ 12MAY15 at 10.30am.
CLINIC C, WOMENS TOWER Level 1. If you have same day xray/lab test, pls come earlier as advised by clinic

View or Change your SOC

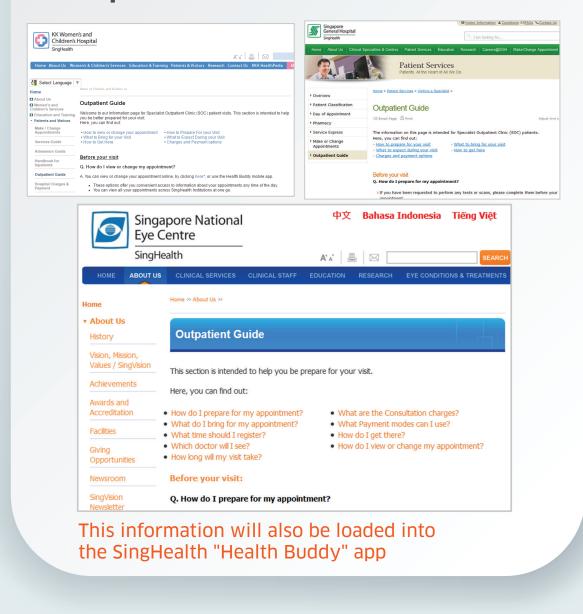
www.singhealth.com.sg/ appt or use HEALTH BUDDY mobile app.

For help, pls call 62944050.

See: What to Bring / How to Prepare/ Directions to

- The number of page views are encouraging
- **>** Over 35% of new patients click-through to website

 With these positive results, we are currently working with all other institution Communications teams to implement cluster-wide



Increased Variety of Magazines

- We successfully collaborated with SPH magazines to sponsor a variety of magazines at SingHealth SOC clinics
- >3,500 magazines distributed every month on the most recent past issue basis
- >3 4 magazines per title per SOC waiting area
- SPH also offered 3 months free e-subscription to all SingHealth staff
- Positive feedback received from patients and staff



Enhanced Health & News TV **Programmes**

my medical condition

- Refreshed playlist with new line-up of videos monthly
- Channel NewsAsia news update screened every 30 minutes
- Videos in new/fresh format (Q&A, infographics, short interviews)
- Identified/sourcing more local heritage/community content in collaboration with industry parties



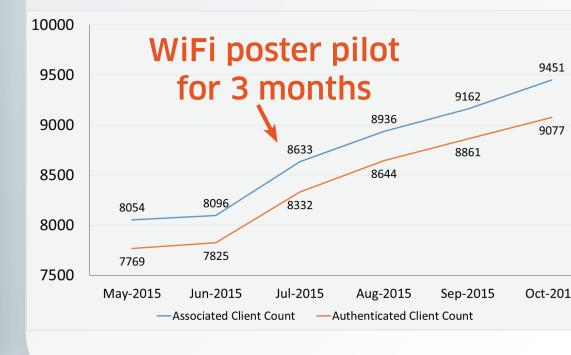




"Free Wi-Fi" **Posters**

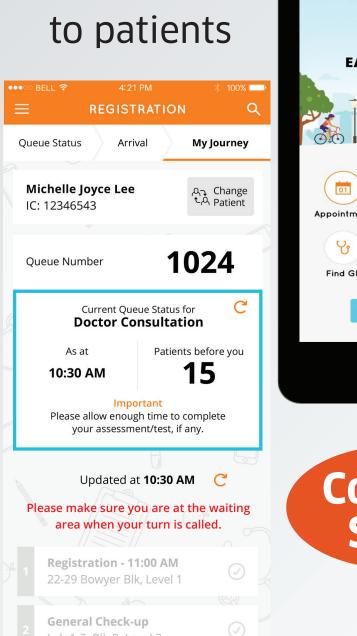
- Wireless@SG is available Campus-wide, but patients were not aware
- A3 paper posters were put up on trial at the 3 pilot sites for 3 months from Jul-2015
- > Average daily usage increased by +20%
- With positive feedback, permanent signage was rolled out to all SOCs in SingHealth institutions in Jan 2016





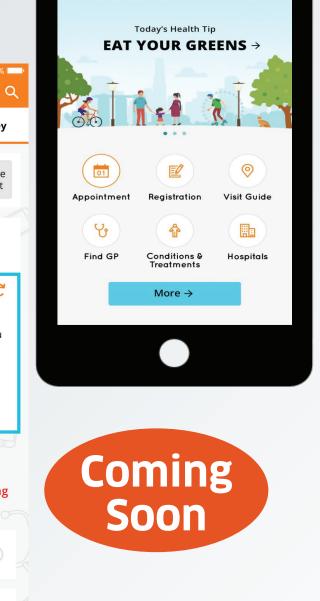
Mobile Registration

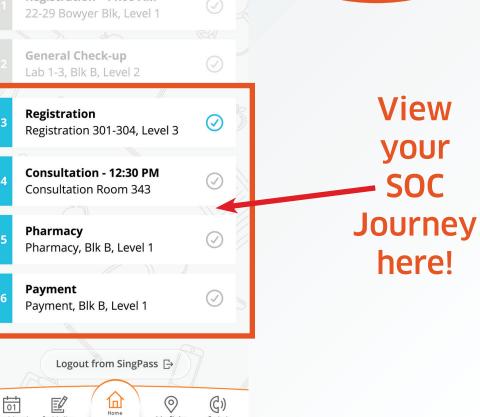
- A new app function is being developed to allow patients to do off-site registration for their SOC visit, using the **HEALTH BUDDY** mobile app
- > Reduce waiting time at SOC for registration
- > Give patients an overview of their SOC journey



> Offer LIVE

queue watch





Results & Conclusion

- **▼ Comprehensive patient survey helps prioritise efforts, focus and motivate everyone involved.**
- √ Leveraging the breadth and depth of skills and perspectives across departments assured strong operational and support staff involvement and ownership to each initiative.
- **√** Simple, cost-effective steps can be taken by leveraging on existing platforms and augmenting content, then directing patients to them at appropriate times.
- **√** Learnings from pilot sites representing different patient profiles are scalable. Needs and wants were similar across patient age groups and profiles. This enabled faster and more cost-effective scalability of initiatives.
- **√** Successful initiatives are implemented cluster-wide with good support from the institutions, as success was clearly tracked.