

Launching the SGH Staff Well-Being Commitment: A Communications Case Study

Singapore Healthcare Management 2023

Gary Ong Boon Kiat [1], Eunice Tan Hui Ying [1], A/Prof Phua Ghee Chee [1] [1] Office of Well-Being, SGH

Acknowledgements:

- a. SGH Well-Being Council; and
 - SGH Staff Well-Being Commitment Launch Organising Committee



SingHealth

A. Introduction

SGH Office of Well-Being (OWB) was first set up in April 2022, with the aim of building an engaged, enabled and energised workforce by providing a holistic and positive staff experience.

Additionally, the SGH Well-Being Council was appointed in June 2022 with representatives from the key Divisions to drive wellbeing efforts in SGH. The two immediate goals will be:

- 1. To establish the "North Star" for SGH Staff Well-Being by developing overarching and unifying statements that are holistic and encompassing, to address needs of the diverse staff profiles in SGH.
- 2. To organise an institution-level launch event targeting at 300 attendees, to formalise the SGH Staff-Welling "North-Star" and demonstrate senior leadership's commitment.

B. Planning Parameters

In order to achieve optimal experience and engagement with colleagues, council members and senior leaders to address the two main objectives, the planning considerations are as follow:

- 1. Vision, mission, priorities and action plans shall form the deliverables of the retreat.
- 2. Sufficient time must be allocated to brainstorm, discuss, rationalise and develop "North Star" and priorities.
- 3. Must leverage existing platforms, connections and not burden stakeholders with more meetings.
- Engagement and participation must be optimised with all colleagues, council members and senior leaders.
- 5. All discussions and outputs must be in digital format.

D. Results



~400







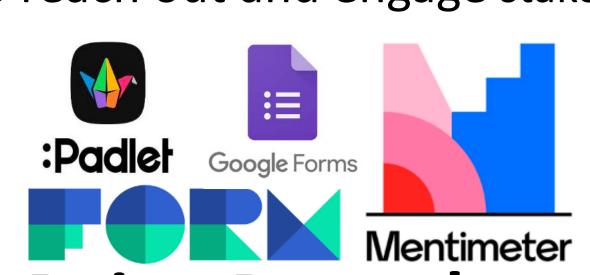




to reach out and engage stakeholders



 Based Mindfulness Experience in SGH



Being Paper-less

to align to SingHealth's Sustainability movement

E. Conclusion

- 1. Sufficient time must be set aside for stakeholders to engage in robust discussion, to crystallise ideas and rationalise outputs.
- 2. Regular stakeholder engagement is crucial to get buy-in and be vested in advancing staff well-being in SGH.
- 3. Novel approach towards engagement to optimise turnout and impact, hence creating mindshare among staff.



C. Methodology

Office of Well-Being

Well-Being Council

Senior Leadership

Clarify objectives and expectations of final deliverables with DCEO

Discuss and agree on engagement and administrative approaches within team

Icebreaker, defining roles, responsibilities, framework and forward plans for council

Brainstorm guiding

principles, vision and

mission statements and

CEO's sharing on personal perspective, well-being goals and hospital commitment

- Plan approach and next meeting's deliverables
- Appoint core group to discuss & plan next steps
- Core group reviews outputs

deliverables on priorities

- and narrows down options Plan for next meeting's
- achieve consensus Finalise phrasing of

vision and mission

statements; Discuss

well-being priorities

- Consult CCO to finetune statements Inform Weekly
- Leadership Meeting (WLM) members about retreat details

Finalise vision and

mission statements

Agree on priorities

Develop action plans

with council members

30 Sep 2022 Retreat

Core group reviews WLM comments and finalise

- Team plans for retreat programme and logistics
- Core group reviews outputs
- and finalise retreat inputs Appoint Organising Committee (5-pax) to launch Staff Well-Being **Commitment Event**
- Plan programme, logistics & publicity to highlight well-being commitment statement Spotlight leadership
- and senior leaders Final review of event objectives and sequence
- with CEO and CMB. Share event details at WLM to invite senior leaders to the event.

SGH Staff Well-Being Commitment Launch Event (14 Mar 2023)

commitment at event



- The event was planned to be fun and interactive.
- Live signing ceremony for senior leaders to sign on the staff well-being commitment board for visible demonstration of leadership commitment.
- Interactive, themed booths anchored on SGH well-being Framework, comprising 4 pillars on Health, Kindness, Family and Transformations at Work, for better message retention amongst staff.
- Novel approach to achieve a high touch, high tech event.
- Electrifying atmosphere with emotional appeal.

