



# Decision Support Systems for Operating Theatre Scheduling of Surgical Cases

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## Background & Introduction

Accurate estimates of surgery duration are critical to the optimal scheduling of Operating Theatres (OT). This can lead to hospitals being better able to provide better patient care and help to reduce operation cost. Previous work has already been done to predict surgical durations through a Gradient Boosting Model (gbm) fitted using data from historical surgeries. Despite so, these predictions (i.e. estimations) are not made accessible for Operating Theatre Management Unit (OTMU) staff to refer to when they make bookings for OT.

Furthermore, the current prediction generation process can also be made more scalable through the use of a database for data storage. Having a database would also help to address issues such as data integrity and security, and make it much easier to accommodate more (sources of) data in the future.

## Methodology

We initialized a MySQL database and created multiple tables according to the following steps:

**Step 1:** Cleaned historical surgery data which has been extracted as a csv file from the data-lake is imported into a newly created table named **'cleaned'**.

**Step 2:** We performed feature engineering to create new variables that will be used in the machine learning model, and store the augmented data as **'prepared'**.

**Step 3:** The prepared data is used as input to fit the machine learning model (gbm algorithm) that is coded using R software.

**Step 4:** The fitted model is used to generate surgical duration predictions for historical surgeries and this information is then stored in another table called **'predicted'**.

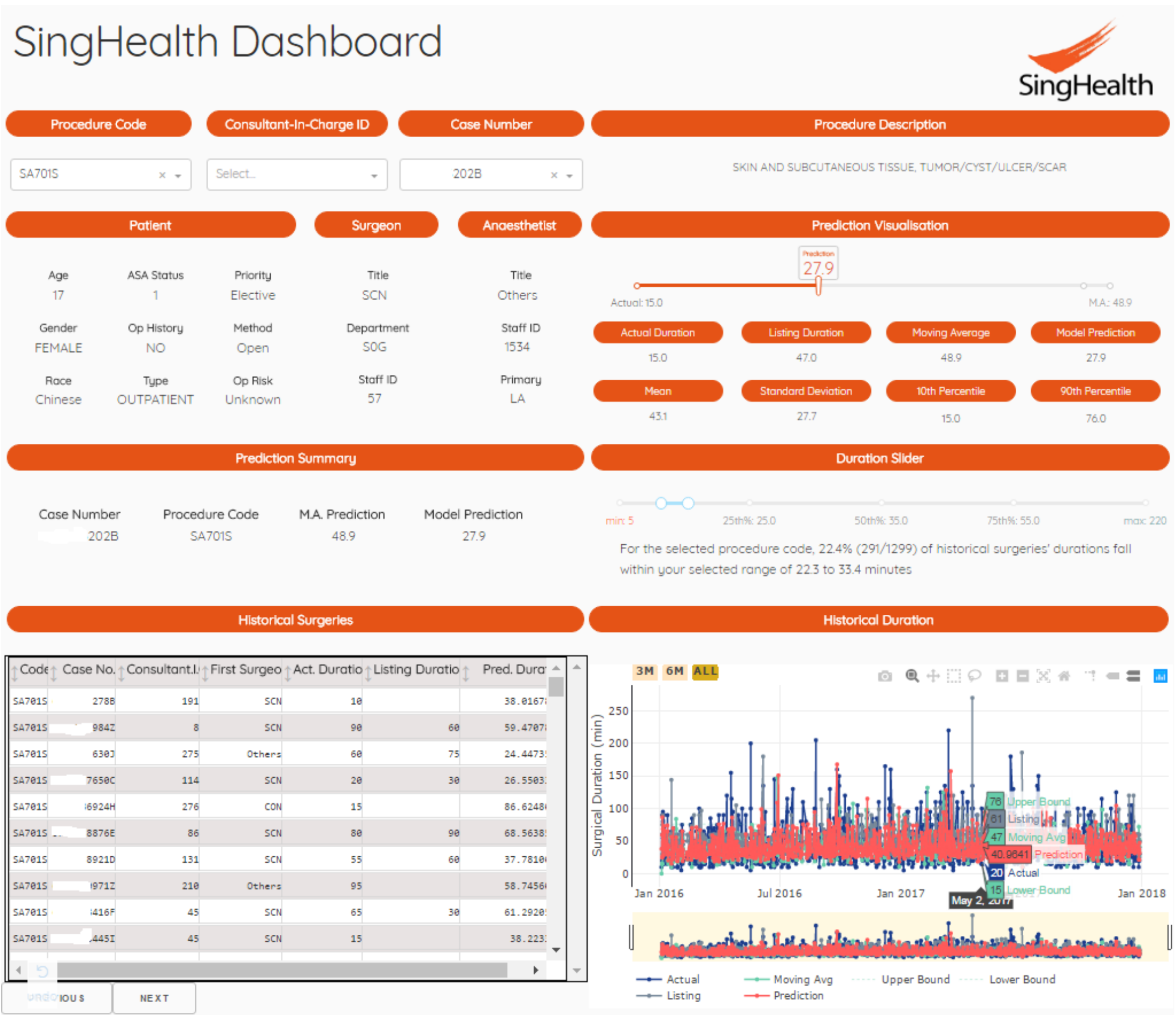
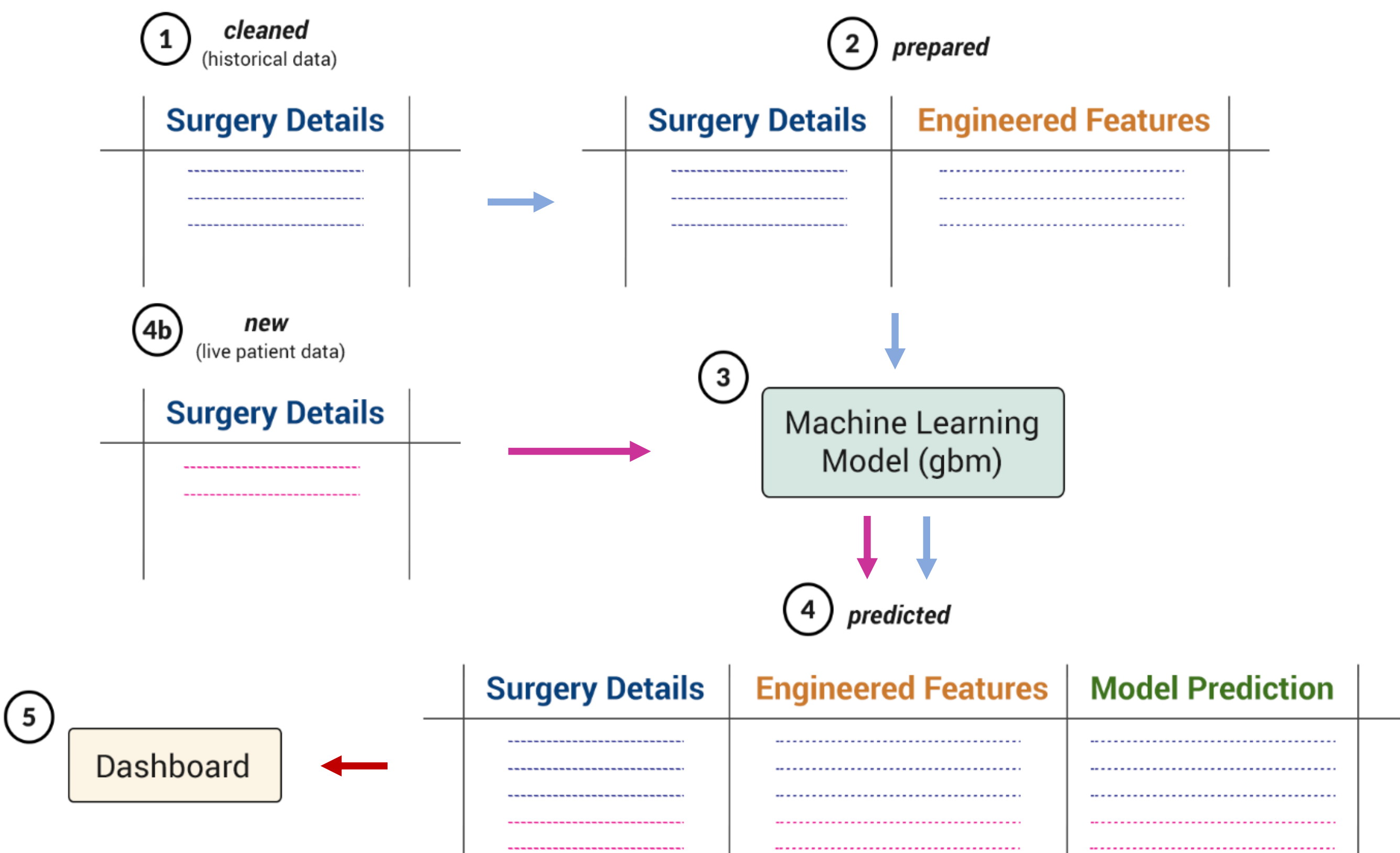
**Step 4b:** New live patient data stored in a placeholder **'new'** table goes through the same process to generate surgical duration predictions, and this data is then appended to **'predicted'** (previously only consisted of historical surgeries' data). In the future, this new data will be added to, and imported as historical data in **'cleaned'**.

**Step 5:** The dashboard then reads, and selectively displays data from **'predicted'**.

## Aim

- To develop an operational dashboard to facilitate surgical duration estimates made by OTMU staff for OT scheduling.
- To create a database that allows easy data storage and access for predictive model and dashboard.

## Workflow



Created solely using Python, the dashboard hopes to assist OTMU staff to make a more informed estimation of a new surgery's expected duration. This is achieved in the dashboard by:

- Displaying the predictive model's prediction for new surgeries.
- Facilitating the exploration of similar historical surgeries.

As can be seen in the screenshot to the left, the information on the dashboard is controlled by the **'Procedure Code'** and **'Case Number'** (uniquely identifies a surgery) input fields. The dashboard would display not only predictions from the predictive model, but also selected key surgery information and statistical measures for the selected procedure code. Some components of the dashboard also contains interactive elements such that end-users are able to zoom in on certain information that they are really interested in.

## Results

We were successful in setting up the MySQL database to store the required data, and replicate data processing steps in MySQL (was previously done in R) to produce equivalent results.

Using free open-source software (Python), we were also able to code a dashboard that is able to display key information relevant for estimating a certain surgery's expected surgical duration.

## Conclusion & Future Work

- Setting up of an intermediate database helps to store data in an accessible manner. This facilitates both predictive machine learning modeling work that requires such data as input, and the recording and consequent display of predictive model output results and key surgery information to stakeholders.
- Future work can include: (1) Automating the whole dashboard's data preparation (i.e. database's tables creation) process, (2) Compare with other database options and choose the most efficient database, (3) Improving the dashboard's visualizations and user-intuitiveness.