

# Improving the Workman Compensation Objection Report Workflow to Enhance Patient's Experience

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## 1. Background

Health Information Management Services (HIMS) processes all medical report application by requestors initial Workman assessment including for Compensation (WMC) Cases. However, WMC Objections Reports are processed by Specialist Outpatient Clinics (SOC) as they require an appointment to be made for an assessment by 2 doctors. For patients who are unaware and apply at the Medical Report Counter for the said report, being referred to SOC after waiting led to patient unhappiness and complaints.

At SOC, frontline staff receive these requests and payment but are unable to deposit the money until the assessment is done, usually 1-2 months later. This causes audit and security issues. SOC also has to act as the custodian of the forms and completed reports which takes up space, resources and manpower to maintain.

## 2. Objective

To streamline the Workman Compensation Claims workflow to enhance patient's experience within 6 months



## 3. Problem Analysis

The table summarises the workflows for processing of WMC Cases for Changi General Hospital, Tan Tock Seng Hospital and Singapore General Hospital. While both CGH and TTSH's MROs process both the Initial and Objection reports, only SGH's SOC processes the WMC Objection Reports.

	Workflow	CGH		TTSH		SGH			
		MRO	Clinical Dept	MRO	Clinical Dept	MRO	Clinical Dept	SOC	
	Collection of payment for initial assessment	$\odot$		$\odot$		$\odot$			nent
	Scheduling of initial assessment date for the workman				$\odot$		$\odot$		Assessment
	Mailing of initial report back to MOM	$\odot$		<u></u>		$\odot$			
	Maintaining records and handling of queries related to WMC cases	$\odot$		$\odot$		$\odot$			Initial
	Application and receipt of payment for WMC Objection Report	$\odot$		<u></u>				<u>:</u>	ent
	Scheduling of WMC Objection assessment				$\odot$			<u></u>	ssessm
	Mailing of appointment letter to workman	$\odot$						<u>:</u>	A
	Mailing of WMC Objection Report to MOM	$\odot$						<u>:</u>	bjection
	Maintaining records and handling of queries of WMC Objection cases	$\odot$		<u></u>				<u>:</u>	Obj



Medical Report Tracking System (MRTS) used by HIMS was not designed to register cases assigned to 2 doctors and split doctor's medical report fees equally into their payroll.



### 4. Solutions

HIMS & SOC

HIMS

Brainstormed together to meet our main objectives, gather requirements and design new processes to ensure a smooth transition

Worked with IHIS & vendor to enhance MRTS so it could register Objection requests, update the assigned doctor's data & allocate service fees correctly to Doctor's payroll

WMC Objection Reports implemented on 01.11.16 Set up a sub-unit of staff to liaise directly with HIMS to schedule WMC Objection appointments quickly and as early as possible

Communicated to all stakeholders on the revised workflow

SOC

HIMS & SOC

#### 5. Results



#### Patient

- Only has to visit
   HIMS for all
   medical report
   needs
- Improved patient satisfaction and experience

## MOM

 Single point of contact for all medical report matters

## HIMS

 One-stop centre for all medical report services

# SOC

- Frontline staff can focus on core activities within SOC
- Resources &
   manpower freed
   from tracking
   applications &
   completed reports

# SGH

 Workflow is aligned with other healthcare institutions

#### 6. Conclusion

A one-stop centre for medical report services increases patient's satisfaction, reduces manpower costs and improves staff efficiency.

Open communication and feedback from all stakeholders is integral and should be leveraged upon to improve patient and staff satisfaction.

