



Singapore Healthcare Management 2017

Reduce patient waiting time for cycloplegic refraction with Cyclopentolate Home Instillation Project, **CHIP**



Yang Lijun, Dr Benjamin Chang, A/ Prof Yip Chee Chew, Caryn Yong, Chua Si Qi, Deirdre Lan, Iris Tay, Jasmine Ang, Jasmine Low, Lee Jia Wen, Ong Shu Xuan, Sebastian Yue, Wang Jiexun, **Alexandra Health System, KTPH.**

Background

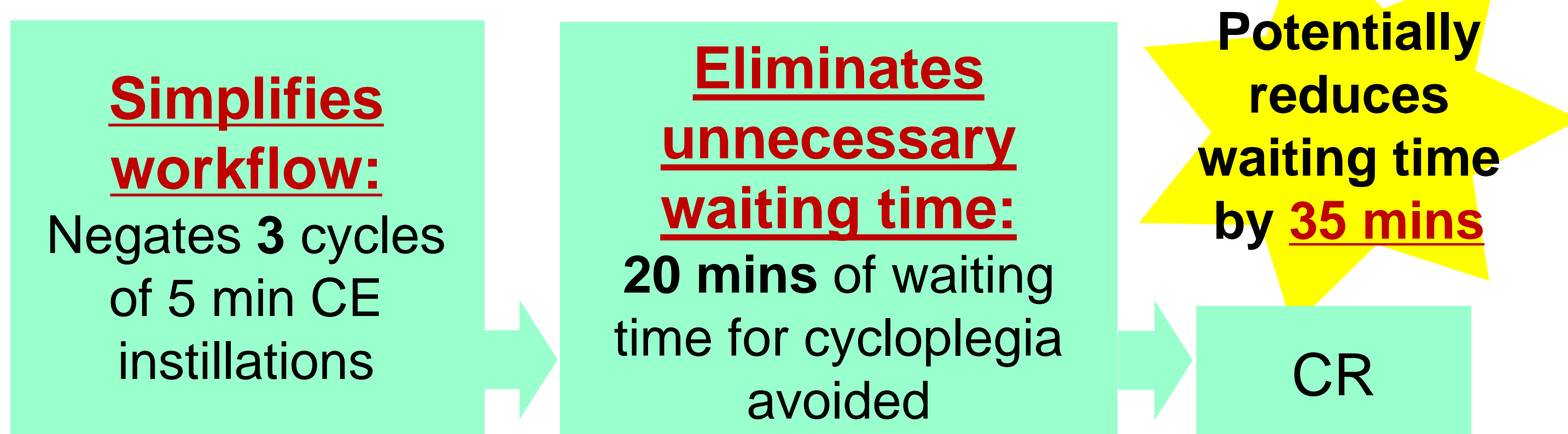
Cycloplegic refraction (CR) involves putting Cyclopentolate Eyedrops (CE) to relax the ciliary muscles (focusing power of the eye) of children to check their spectacle power.

As is:

- Frequent putting of painful CE **in eye clinic**
- Long patient waiting time for CE to take effect
- CR is **time consuming & labour intensive**

To be:

- CHIP involves CE instillation **at home**, 30 - 60 minutes prior to clinic appointment.



Method

Stringent Inclusion Criteria

Qualitative (Questionnaire Survey)

- 5 items satisfaction survey
 - CE Instillation
 - Waiting time for CR
 - Receptiveness to CHIP
 - Confidence to instill CE
 - Remembrance to instill CE
- Discomfort Score
- Reporting of adverse/ side effects (if any)

Quantitative Measurement

- Time at Registration
- Time at Vision Measurement
- Time at CR
- Pupil Size (in mm) for both eyes

Results

- Between September 2015 to March 2016, **13 subjects** (aged 7 -12 years old) recruited
- Data analysed with **Wilcoxon signed-rank test**

A. Quantitative Measurement:

Average	Clinic Cycloplegia	CHIP	P-value
Waiting time for CR	63 ± 25mins	23 ± 17mins	<0.001
Right Pupil Size	7.0 ± 1.3mm	7.2 ± 1.3mm	0.844
Left Pupil Size	7.1 ± 1.4mm	7.0 ± 1.4mm	0.86
Eye drop discomfort score	4 Moderate	5 Moderate	0.18

Shorter waiting time reduced by 40mins (64.5%)

Similar efficacy
Similar pupil size

Comparable comfort level
Similar discomfort score

B. Questionnaire Survey responses:

- 0% had medication side effects
- 84.6% more comfortable to instill eyedrop at home
- 92.3% reported good/ excellent ability to instill eyedrop
- 92.3% wants CHIP for subsequent visits
- 100% reported improved waiting time than clinic cycloplegia

Project Impact

Patients and Parents

- Shorter waiting time
- Hassle-free experience
- Saving CE time for doctor consult
- CE instillations at home
- Better parent-child interaction

OVS Department

- Shorter eye clinic TAT
- Less congested clinic
- Improved patient satisfaction

Other benefits

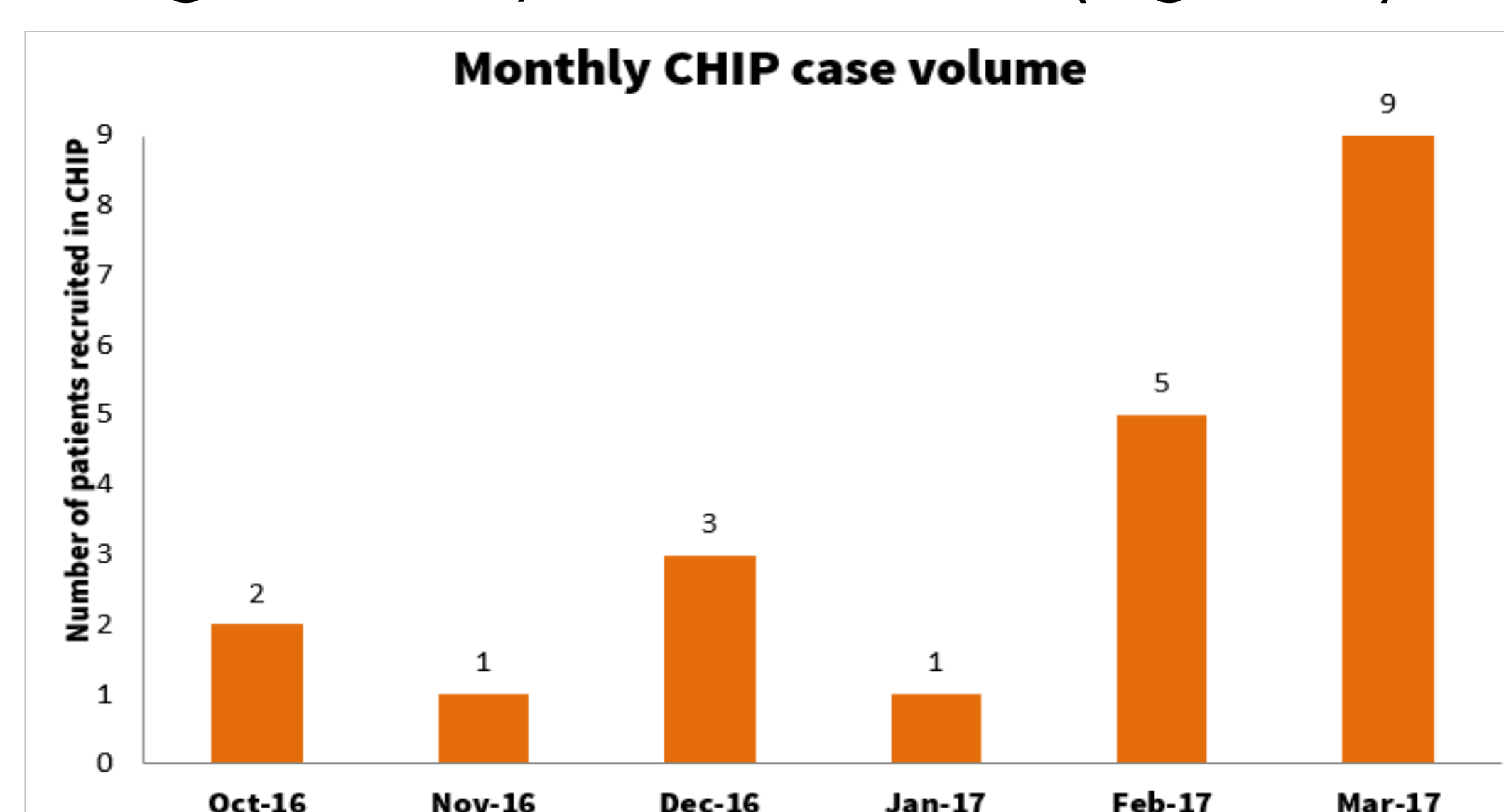
- **Increased revenue:** more refractions per unit time. Potential increase of \$1,588.00 - \$2,204.80/ year
- **Reduced medication wastage** with more favorable exchange terms with vendor

Staff

- Increased productivity
- Improved collegiality with better manpower coverage
- **Better team work & synergy** to serve patients better

Sustainability

1. **Regular surveillance of key performer indicators** eg. monthly case volume (Figure 1).



2. **Mistake Proofing:** CE minim packs dispensed to patient
3. **Standardising & simplifying** the work process further
4. **Staff orientation & refresher training**
5. **Record tracking** for audit & quality control

Conclusion

CHIP is a **safe & effective modality** with **high patient acceptance**. It is a work process transformation that **eliminates Muda**, while **increasing productivity & reducing clinic waiting time**.