# **To Improve the Inpatient Billing Process** in National Heart Centre Singapore

# **Singapore Healthcare** Management 2018

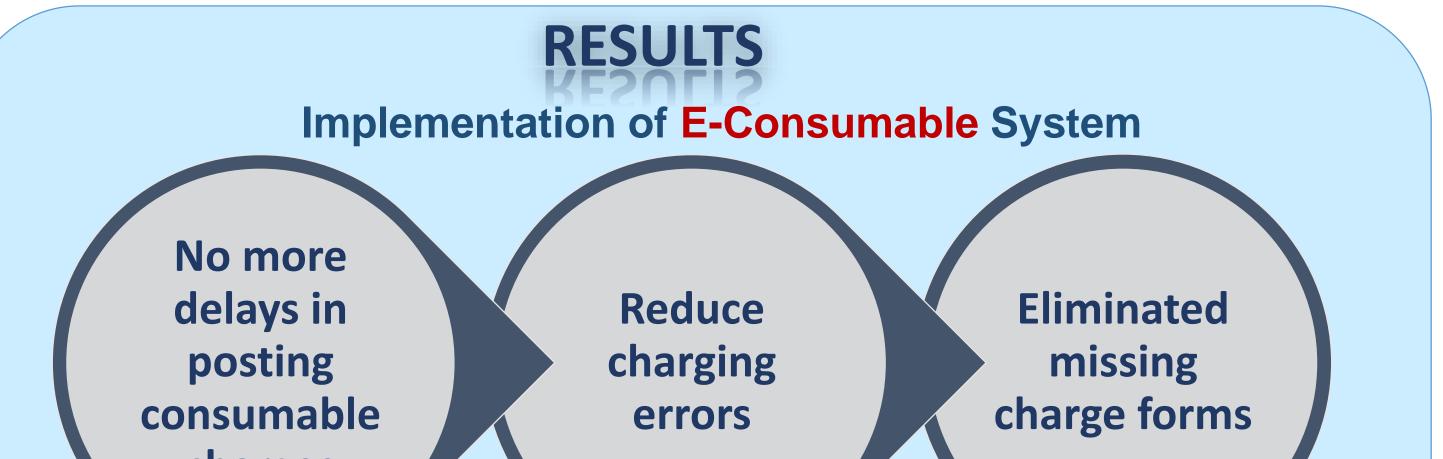
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National Heart **Centre Singapore** SingHealth

### **BACKGROUND & OBJECTIVES**

The project is to improve the inpatient billing process thereby enhancing patient and family experience with NHCS. This project will implement innovative strategies to improve billing process, better data integration and will provide standardized billing process across different settings in NHCS.



#### **Project Targets**

To eliminate 100% hardcopy consumable forms To reduce 75 % rejected charge forms due to charging errors.

## METHODOLOGY

We aligned our project with the Plan-Do-Check-Act (PDCA) structured improvement cycle with 3 major stage phase

PLAN				
Team Brainstorming	DO			
Key Stakeholders	Pilot of E-Consumable	CHECK		
Engagement Research	in Ward 56 Charge codes	Refinements based on stakeholder's	ACT	
Explore Technology	are barcoded to reduce wrong charging	feedback Full Scale Implementation in NHCS	Implement portable barcode cards & procedure bundle to	

charges

- Eliminate data entry
- No more scanning charge forms

consumable forms

To reduce 75 %rejected

charge forms due to

charging errors.

To eliminate 100% hardcopy

• Eliminate illegible handwriting

• Reduce wrong

charge codes

• No more hardcopy charge forms





**Reduced 81.6%** charging errors!

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 Increased Stakeholder **Satisfaction** 

> •Improved Inter-departmental Collaboration





sustain results

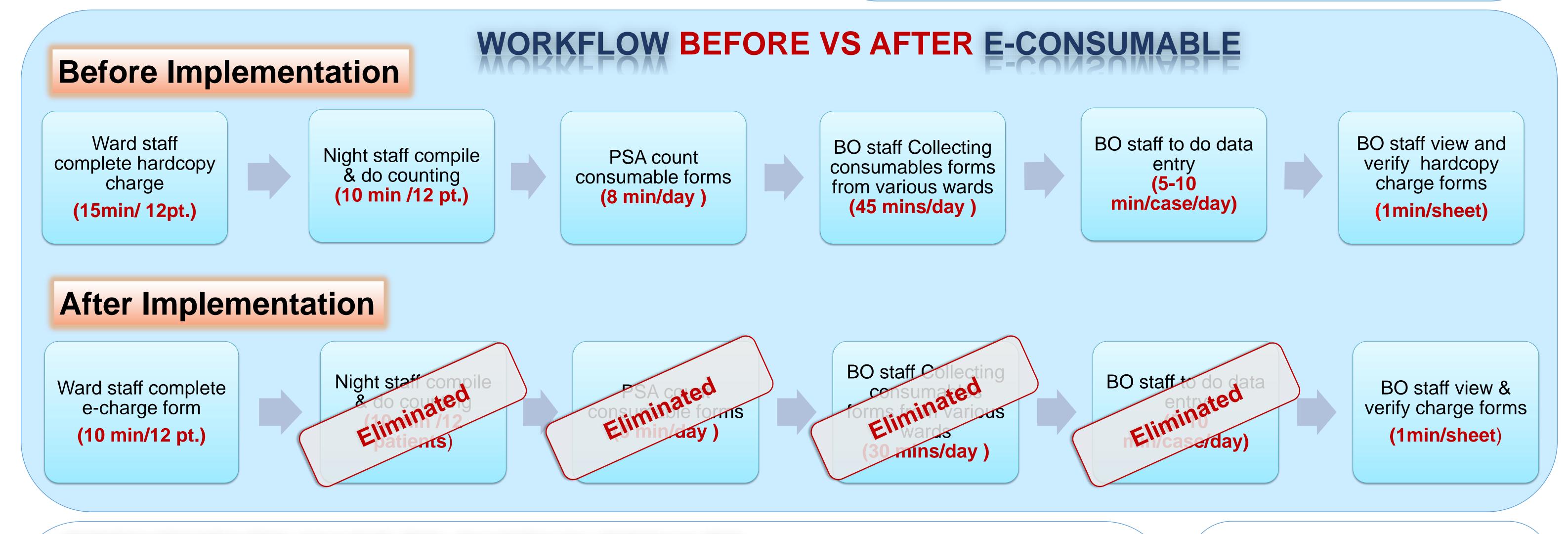




**Total Cost** 

**Avoidance for one** 

department





**Procedure Bundle:** Staff could simply scan one single barcode for procedure and the embedded barcodes of individual consumable items would automatically be listed in the e-billing system of the patient.

**Portable Barcode** cards ease searching of charge codes and ensures correct charges codes are entered

BLOOD GAS



Implementation of E-Consumable system increases nurses satisfaction and improves staff efficiency. Less time is spent on investigating incomplete charges. The reduced billing errors improves patient service and organisation image